



## Paul S. Michaels

Former Global President, Mars, Inc. & Lead Independent Director, KDP

Paul Michaels served as Global President of Mars, Incorporated, from 2004 to 2015, leading the company through a time of record growth, with revenue more than doubling and profit dramatically increasing. He has been on KDP's Board since 2018.

His extensive career highlights include launching, building and growing some of today's most well-known global brands. Paul has a focus on operational efficiency and effectiveness developed through decades of executive experience with complex multi-national consumer product organizations. Before joining Mars, Paul spent 15 years in leadership positions at Johnson & Johnson, supporting the company's international expansion and responsible for the growth of many of the company's flagship brands. He began his career at The Procter & Gamble Company.

Paul is on the Board of Directors of Krispy Kreme, Inc. and a former member of Coty Inc's Board. He holds a bachelor's degree from the University of Notre Dame.?